MEMORANDUM OF UNDERSTANDING

BETWEEN

THE UNIVERSITY OF MASSACHUSETTS LOWELL

(UMASS LOWELL)

USA

AND

NORTHEASTERN UNIVERSITY

USA

AND

THE ODYSSEY TRUST

NORTHERN IRELAND

The University of Massachusetts Lowell (UMass Lowell), Northeastern University and the Odyssey Trust enter into this Memorandum of Understanding (the "Agreement") in order to promote, facilitate and consolidate efforts regarding playing a regular season Ice Hockey game in Belfast, Northern Ireland at the Odyssey Arena on Saturday, October 8, 2011.

It is understood and agreed that:

1. The Odyssey Trust and its partners in Belfast will underwrite costs associated with the game and expenses incurred by each traveling party of 40 people for the period of Wednesday, October 5 – Monday, October 10, 2011.

2. Equally important to all parties involved is that there be measurable economic and social/community impact as a result of the Ice Hockey game that will benefit Belfast at the time of the game and for years after. Belfast and ice hockey have a special relationship. This sport has been used as a vehicle for promoting cross-community reconciliation and growth in the post-conflict era. This will be more than just a hockey game.

3. Northeastern University is interested in creating a satellite location of its renowned Center for Sport in Society in Belfast for purposes of providing leadership, youth development education and programs to the citizens of Belfast while partnering with colleagues at the University of Ulster on program delivery, curriculum development, program results and sustainability.

4. UMass Lowell is currently working with partners at Queen's University Belfast and Dublin City University and to host the second US/Ireland Emerging Technologies conference in October 2011. The conference will take place one day in Dublin and one day in Belfast and will highlight the industry and emerging technologies of the Dublin-Belfast corridor. This conference will attract businesses and educators to Belfast to discuss business and industry partnerships that can benefit Northern Ireland.

5. Both Northeastern University and UMass Lowell will also make every effort to identify corporations interested in doing business in Northern Ireland and invite them to participate in the activities surrounding the game in 2011.

6. Northeastern University and UMass Lowell will work cooperatively with Hockey East and the Belfast Giants to secure a television agreement relative to broadcasting the hockey game.

7. The Hockey East Association, of which Northeastern and UMass Lowell are members, is interested in partnering with The Odyssey Trust and its partners to make the ice hockey game an annual event featuring the other eight members on a rotating basis. Those members are: Boston College, Boston University, Merrimack College, Providence College, UMass Amherst, University of New Hampshire, University of Maine and University of Vermont.

8. The Hockey East Association and its Commissioner, Joseph Bertagna, agree to work in partnership with The Odyssey Trust and its partners to establish the matchups between teams each year and the officials required to conform to all conference and NCAA rules.

9. The Odyssey Trust and its partners are interested in establishing a five-year agreement with the Hockey East Association, currently referred to as the *Belfast Cup*, to bring its member teams to Belfast each year, at a time that is mutually agreeable to both parties.

10. The dates and details of the game should be agreed to one year prior to the game so that the official announcement and appropriate marketing and planning can commence to insure successful execution.

11. Participating schools agree to promote and market their participation in the Belfast Cup to students, faculty, staff and numerous alumni in hopes of organizing travel groups to attend the game and visit Belfast and Northern Ireland.

12. The Odyssey Trust and its partners also will organize a second game as part of the Belfast Cup that may include the Belfast Giants and another team from the professional ice hockey league in the United Kingdom. This will need to be allowed by Conference and NCAA rules.

13. Northeastern and UMass Lowell also agree to work with the University of Ulster and Queen's University to engage their students, faculty, staff and alumni, in activities surrounding and including the game.

14. A separate agreement between The Odyssey Trust and its partners and the Hockey East Association will need to be executed to include the continuation of the Belfast Cup and those details.

In witness hereof, the authorized representatives of the Parties hereby execute this Memorandum of Understanding on the dates set forth below:

For University of Massachusetts Lowell	For Northeastern University
_____	_____
Martin T. Meehan Chancellor	Dr. Joseph Aoun President
_____	_____
Date	Date

MEMORANDUM OF UNDERSTANDING BETWEEN THE HOCKEY EAST ASSOCIATION AND THE ODYSSEY TRUST

HOSTING OF THE 'BELFAST GAMES'

DATED: xx/xx/xx

1.0 Purpose of Memorandum of Understanding

The overall purpose of the Memorandum of Understanding is to establish an outline agreement between two primary stakeholders to deliver the 'Belfast Games' in October 2011, and possibly a further four annual events up to October 2015.

The Hockey East Association and the Odyssey Trust as the primary stakeholders have set this as their primary vision, however they are also cognisant of not only realising the sporting outcomes associated with the 'Belfast Games', but also the broader social and economic benefits to be realised with the cooperation and support of a much broader range of stakeholders.

In addition to establishing the delivery of the 'Belfast Games', this Memorandum of Understanding sets out the broader social and economic context and the potential dependencies on other interested stakeholders.

2.0 Stakeholders

'Hockey East Association': representative body for ice-hockey within the Northeastern University, University of Massachusetts, Boston College, Boston University, Merrimack College, Providence College, UMass Amherst, University of New Hampshire, University of Maine and University of Vermont.

'Odyssey Trust': The Odyssey Trust Company Ltd was set up to ensure that the millennium project continues to function as a landmark development within Northern Ireland. Its mission is to establish, hold, manage, safeguard and develop the Investment in the Odyssey Project for the benefit of all the people of Northern Ireland.

'Northeastern University': Founded in 1898, Northeastern is a global, experiential research university. Grounded in its signature co-op program, Northeastern today provides unprecedented experiential learning opportunities around the world. The University's rapidly growing research enterprise is strategically aligned with three national imperatives: health, security, and sustainability.

'University of Massachusetts' (Umass Lowell): a comprehensive University with a national reputation in science, engineering and technology, and committed to educating students for lifelong success in a diverse world and conducting research and outreach activities that sustain the economic, environmental and social health of the region.

'University of Ulster': The University of Ulster incorporated its four campuses in 1984 under the University of Ulster banner; these are located in Belfast, Coleraine (site of the administrative headquarters), Magee in Derry ~ Londonderry, and Jordanstown. The University's course provision is the largest in Northern Ireland, covering the Humanities, Art Design and the Built Environment, Business, Computing and Engineering, Life and Health Sciences, Social Sciences and Business. The Jordanstown Campus is also the Centre for the University's Sports Academy and the Sports Institute for Northern Ireland (SINI) housed within the newly built High Performance Centre.

'Queens University of Belfast': Queen's traditional campus is enhanced by the new landmark McClay library, redevelopment of the Elms student village, and major refurbishment of the Physical Education Centre and the Students' Union. Academic developments range from a substantial expansion in Medicine to new postgraduate courses in Governance and Sustainable Development, from the Centre for Cancer Research and Cell Biology to the Sonic Arts Research Centre, and from the Seamus Heaney Centre for Poetry to novel approaches to "green technology".

'Dublin City University': Dublin City University was awarded university status in 1989 and was considered at the time to be an 'unconventional' university. DCU was the first university in the Republic of Ireland to introduce work placement (INTRA) as part of its degree programmes. The aim is for students to put their academic skills into practice in the work environment. Its degree programmes were also the first to be interdisciplinary, with, for example science students taking business courses, business students taking languages and language students taking computing.

3.0 Social Context – Centre for Sport in Society

Northeastern University is interested in creating a satellite location of its renowned 'Center for Sport in Society' in Belfast for purposes of providing leadership, youth development education and programs to the citizens of Belfast through partnering with colleagues at the University of Ulster on program delivery, curriculum development, program results and sustainability.

4.0 Economic Context – Emerging Technology Conference

UMass Lowell is currently working in partnership with Queen's University Belfast and Dublin City University to host the second US/Ireland Emerging Technology conference during the same weekend as the proposed hockey game. The conference will take place one day in Dublin and one day in Belfast and will highlight the industry and emerging technologies of the Dublin-Belfast corridor.

5.0 Developments to Date

- Northeastern University and The University of Massachusetts Lowell (UMass Lowell) wish to play a regular season ice hockey game in Belfast, Northern Ireland at the Odyssey Arena on Saturday, November 12, 2011.

- The Odyssey Trust and its partners in Belfast will consider underwriting 50% of the costs associated with the game and expenses incurred by each traveling party of 40 people for the period of Wednesday, November 9 - Monday, November 14, 2011.

- Equally important to all parties involved is that there be measurable economic and social/community impact as a result of the ice hockey game that will benefit Belfast at the time of the game and for years after.

- Both Northeastern University and UMass Lowell will also make every effort to identify corporations interested in doing business in Northern Ireland and invite them to participate in the activities surrounding the game in 2011.

- The Hockey East Association, of which Northeastern and UMass Lowell are members, is interested in partnering with The Odyssey Trust and its partners to make the ice hockey game an annual event featuring the other eight members on a rotating basis. Those members are: Boston College, Boston University, Merrimack College, Providence College, UMass Amherst, University of New Hampshire, University of Maine and University of Vermont.

- The Hockey East Association and its Commissioner, Joseph Bertagna, agree to a working partnership with The Odyssey Trust and its partners to establish the match ups between teams each year and the officials required to conform to all conference and NCAA rules.

- The Odyssey Trust and its partners are interested in establishing a five-year agreement with the Hockey East Association, currently referred to as the 'Belfast Games', to bring its member teams to Belfast each year, at a time that is mutually agreeable to both parties.

- The dates and details of the game should be agreed to one year prior to the games so that the official announcement and appropriate marketing and planning can commence to insure successful execution.

- Participating schools agree to promote and market their participation in the Belfast Games to students, faculty, staff and numerous alumni in hopes of organising groups to attend the game and visit Belfast and Northern Ireland.

- The Odyssey Trust and its partners also will organise a second game as part of the Belfast Cup that may include the Belfast Giants and another team from the professional ice hockey league in the United Kingdom. This will need to be allowed by Conference and NCAA rules.

- Northeastern and UMass Lowell also agree to work with the University of Ulster and Queen's University to engage their students, faculty, staff and alumni, in activities surrounding and including the game.

- A separate agreement between The Odyssey Trust and its partners and the Hockey East Association will need to be executed to include the continuation of the Belfast Cup and those details.

5.0 Proposed Governance Structure (to be deferred until agreement in principle reached)

The primary stakeholders may wish to consider how their interests be reflected in the agreement. Depending upon the longevity and scale of the agreement, an incorporated structure may be considered with representation from the key stakeholders proportional to their investment?

6.0 Proposed Staffing Structure (to be deferred until agreement in principle reached)

The roles and responsibilities of key personnel representing the key stakeholders need to be established to ensure efficient and effective work practices. Operational staffing requirements also need to be considered within the overall resource requirements for the events?

7.0 Proposed Business Planning (to be deferred until agreement in principle reached)

The overall staffing, financial, and marketing plans for the event(s) need to be developed pending the sign-up from each of the stakeholders in the MOU. Within this plan the ability of Odyssey Trust to resource the annual event including 50% of travel costs for up to 40 people needs to be tested?

Signed on behalf of Hockey East Association:

Signed on behalf of Odyssey Trust:

Date:

Date: